

N. Y. April 13th (1931-22)

Dear Friend, I write you a very glowing letter sometimes since. Prospects brightened a little soon after. I hope yet to accomplish something. The support of 2 additional Professors for the coming 5 years would be a great help for us. It would give character at once to the Institution as a place of large advantages, superior to any other in the West, and give us a few years to operate in collecting our debts & raising our additional funds as would make this enlarged Establishment permanent. The increase of students might be a resource for raising our salaries. I have donations enough to pay my expenses, & an annual subscription sufficient for the support of one Professor. I can raise something more - but in much I cannot tell. I believe now that if I could stay 6 months I could procure \$20,000 - for I find that I have raised larger sums from the fine men to whom I have obtained accp than any other agent ex-

apt Dr Rice. Part the great difficulty is
want of time to gain the confidence of the mass,
& the improbability of Tappan's going character
to the enterprise by one of his large subscribers.
He has lost severely by bad debts, & has
lost at least \$45000 by the depreciation
of his stocks on hand. His property is
and the richest man in the world the same
condition. ~ It is the hardest work I
ever undertook - but six months being
a man over the difficulties & make it
easy. Unfortunately I have only time to
enjoy its full bitterness.

Louis Gray will come in
the fall. Part we must also have a chemist.
How would Dr Marshall do? I think
he is the best that occurs to me, &
sure will suited for the station. -

Of course, says, I suspect
directly would be the best success - he
would require a higher salary - say
5 or 6 hundred. We ought to have a
man of character, & a permanent & good
man there. Write me to Philad.
if I am needed at home through, before
the 20th of May. I should like to make
up the 2nd proposition before I return.
Remember me to all friends You friend J. C. Gray